

Sterling Bank PLC Q1 2011 Investor/Creditor Presentation

May 2011

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Agenda

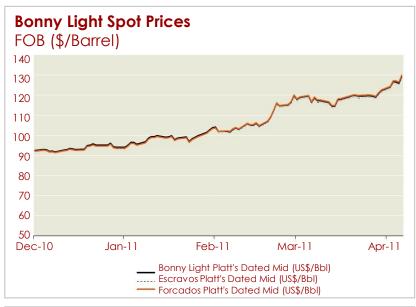
- 1 | Macro-economic & Market Trends
- 2 Corporate Vision
- 3 | Performance Review
- 4 Key Future Performance Beacons

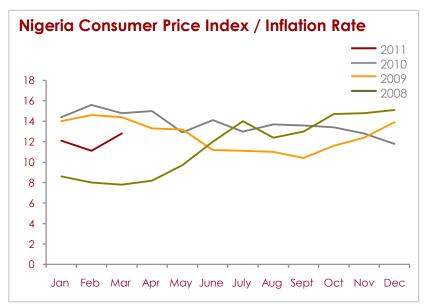


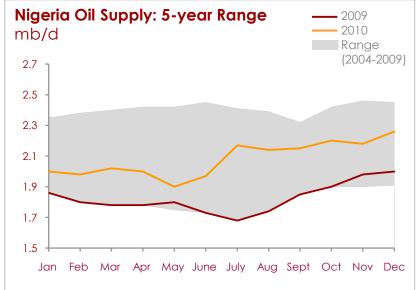
Macro-economic & Market Trends

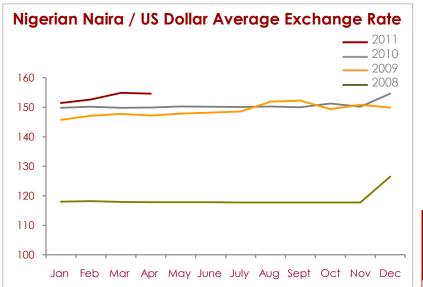


Economic Indices



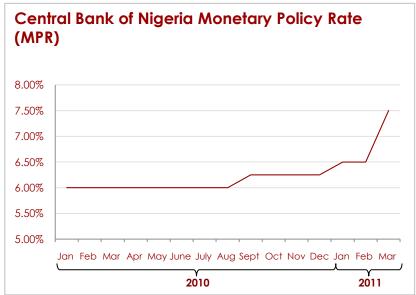


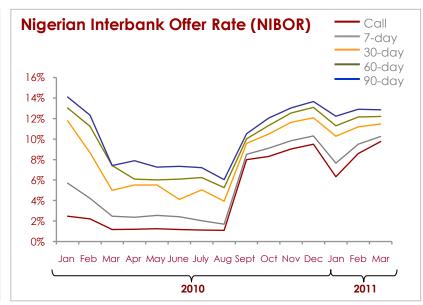


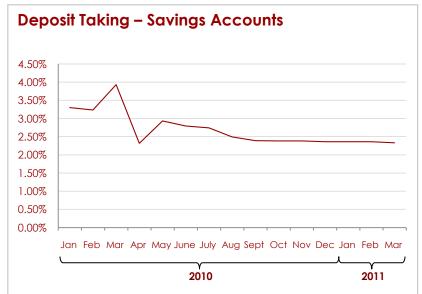


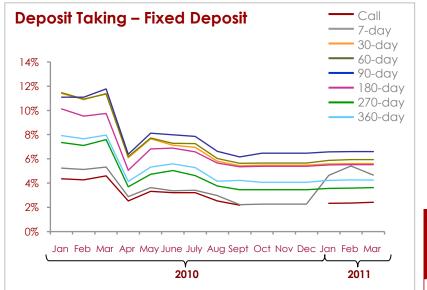


Funding Ecosystem (Industry)



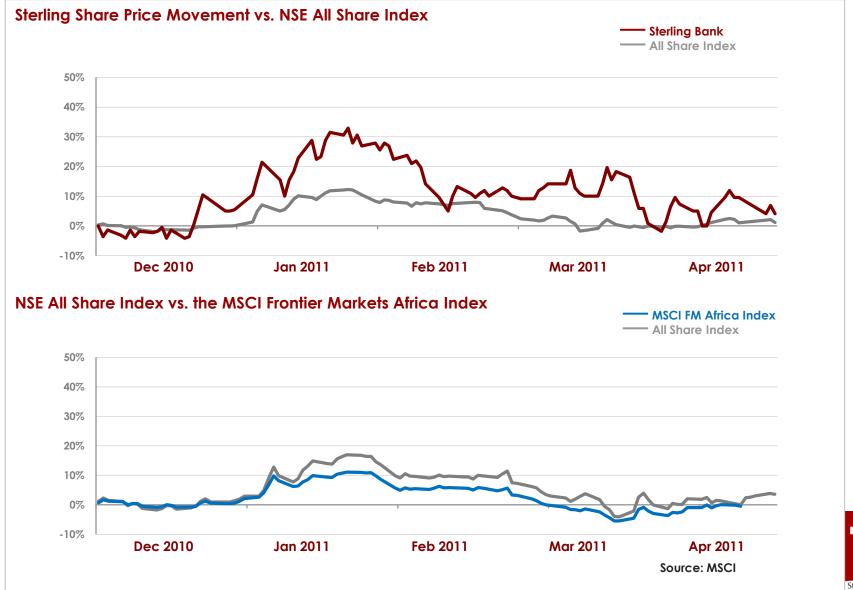




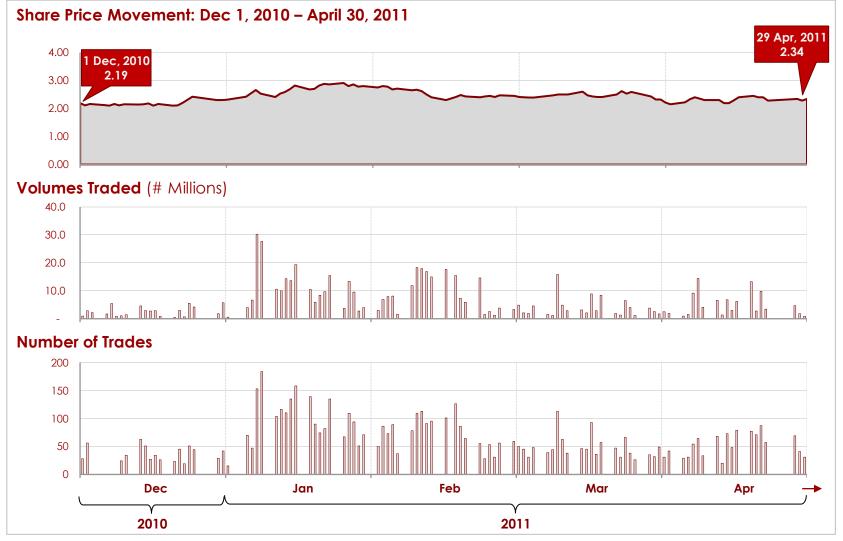




Market Movement: Dec 1, 2010 – April 30, 2011



Share Price Chart





Strategic Vision

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Strategic Vision

Mid-term (2011+3)

- 3-5% market share measured by assets
- Leading consumer banking franchise (bank of choice for customers in our target markets)
- Low single digit cost of funds
- Diverse retail funding base
- <5% in non-performing loans</p>
- Diversified income streams with top quartile position in all our operating areas
- Double digit revenue growth Y-o-Y



Long-term (2015+)

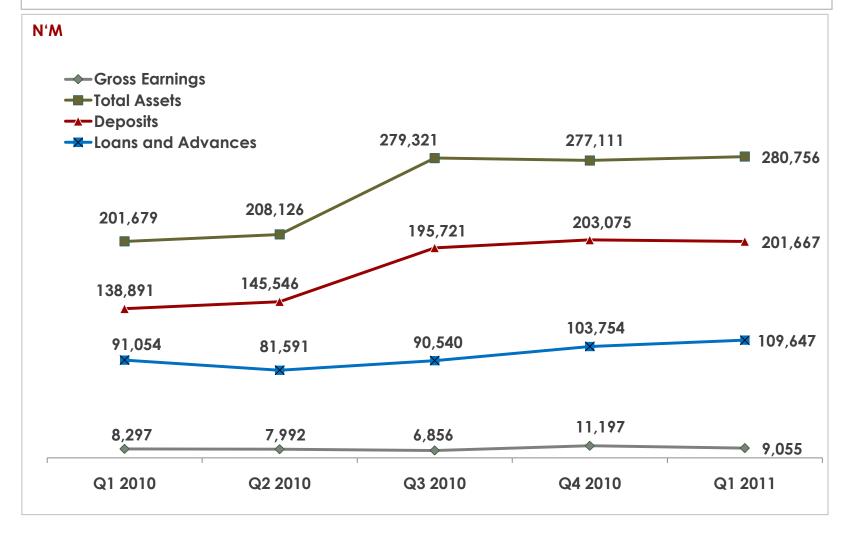
- Globally competitive financial services franchise
- Fully scaled business model with institutionalized processes beyond the stewardship of current owners and managers
- Systemically important operator materially impacting all our sectors of business participation



3 Performance Review

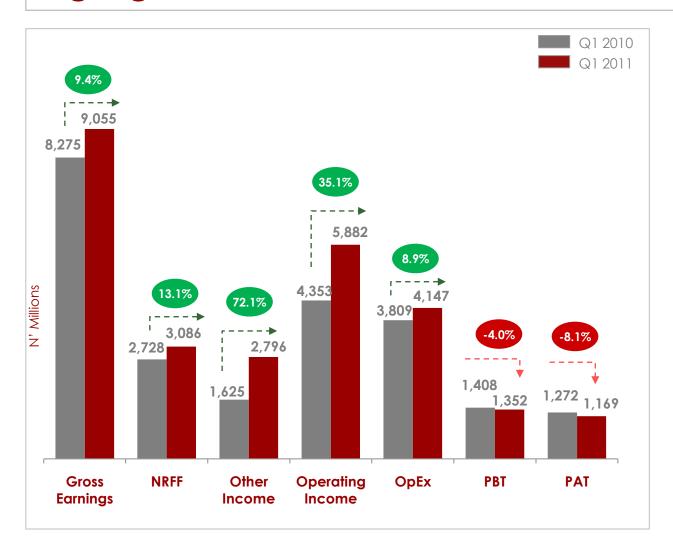


Key Trends: Q on Q Analysis





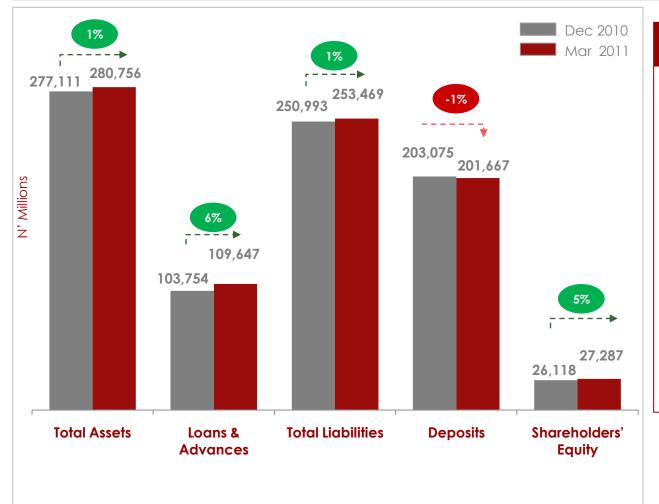
Highlights: Income Statement



- Gross earnings growth of 9% driven by non-interest income
- Funding costs declined 19% feeding through a 13% improvement in Net Interest Margins
- The 8% decline in Profit after Tax was due to additional provisions of N383 million in Q1 2011 (non-recurring AMCON related).



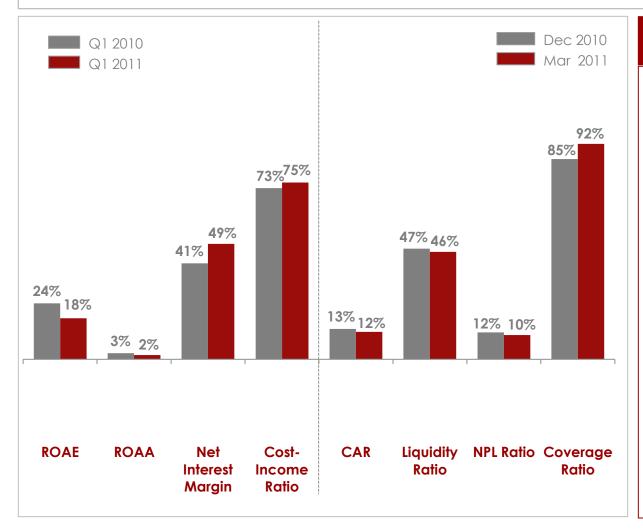
Highlights: Balance Sheet



- Growth in balance sheet was spurred by slightly improved economic conditions
- Growth in risk assets
 was a reflection of
 Management's focus on
 balance sheet
 efficiency and reallocation of resources
 to more profitable
 activities
- Improvement in Equity was as a result of profit accretion.



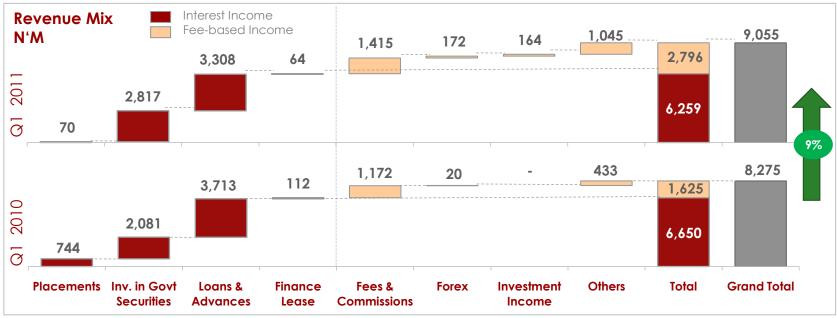
Key Financial Ratios

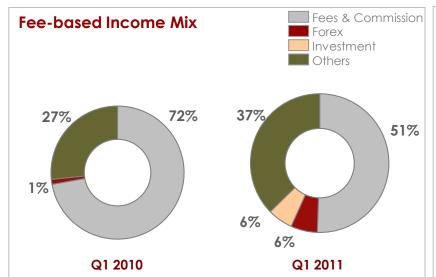


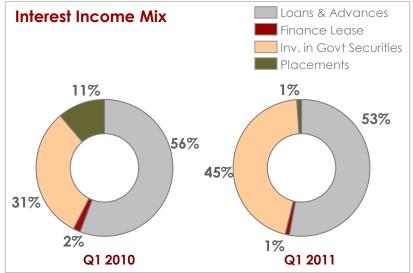
- Increase in cost-toincome ratio was due to allowances for risk assets
- Net interest margins increased on the back of improved deposit mix and reduced funding costs.
- Strong liquidity position above the regulatory benchmark of 30%
- Improvement in NPL ratio due to sale of assets to AMCON. As at end of April 2011, NPL ratio stood at 7.8%.
- Improved coverage of non-performing loans.



Revenues

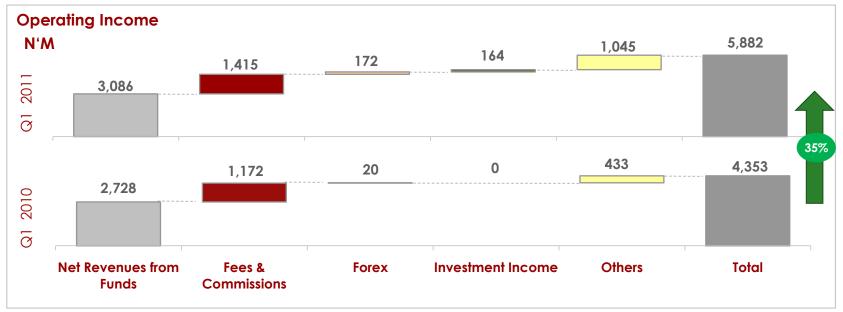


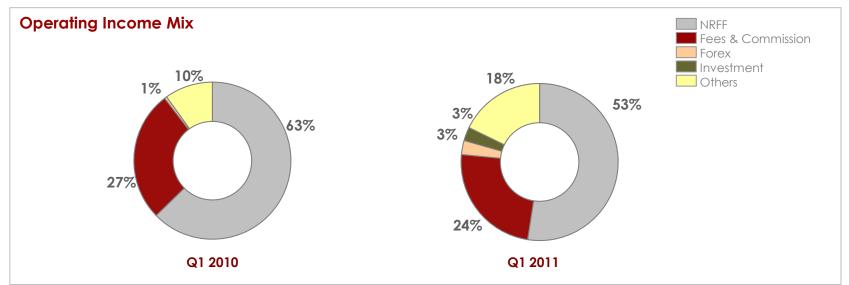






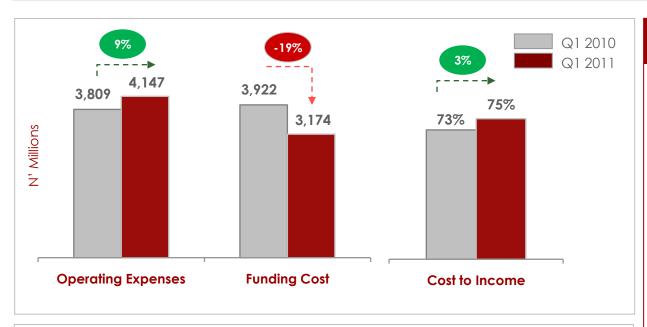
Operating income



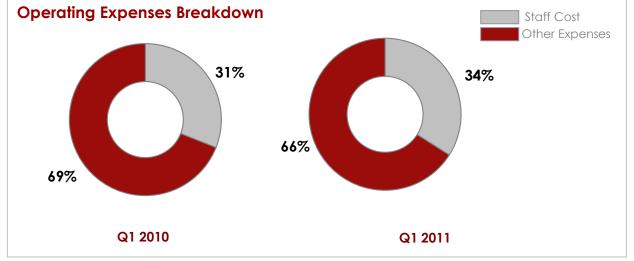




Operating Efficiency

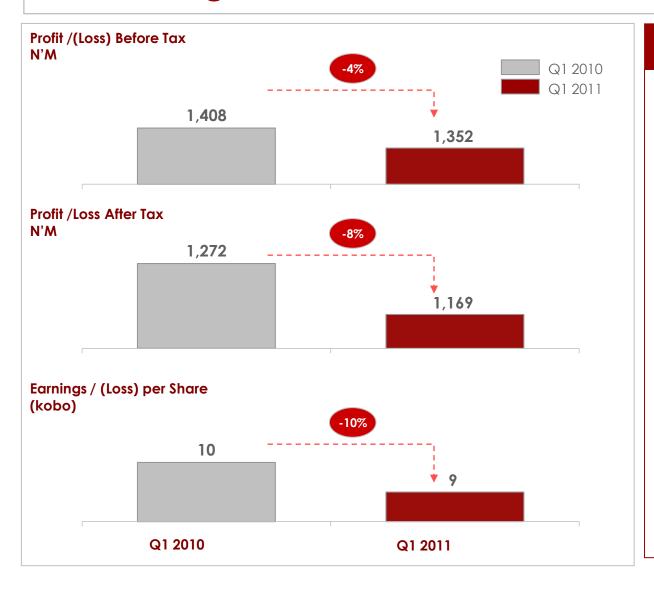


- Operating expenses increased 9% to N4.15b
- Funding cost declined 19% feeding through improvement in Net Interest Margins





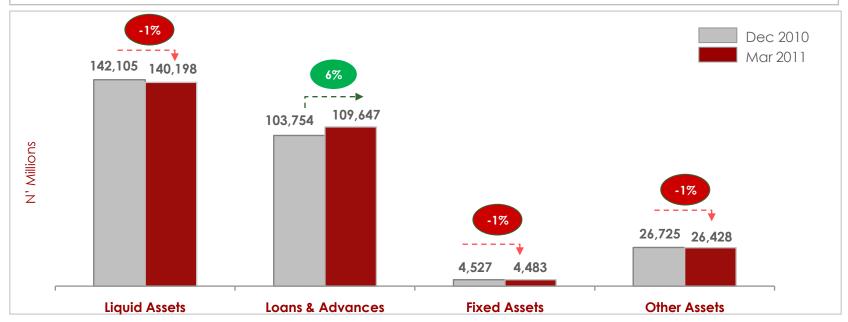
Net Earnings

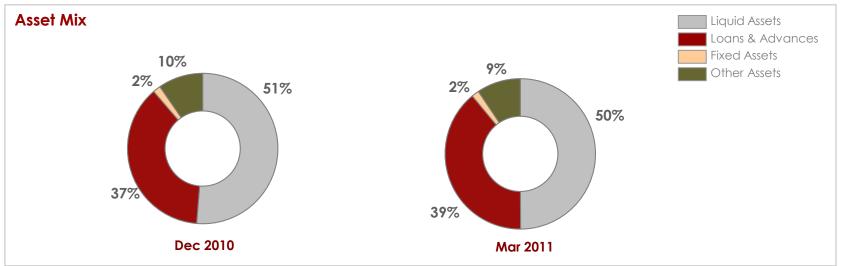


- Profitability was impacted by additional provisions of N383 million
- We are optimistic that net earnings will grow rapidly in the remaining quarters of the year as outlook remains positive.



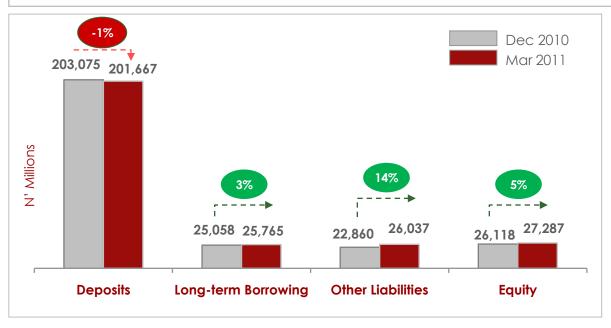
Asset Decomposition



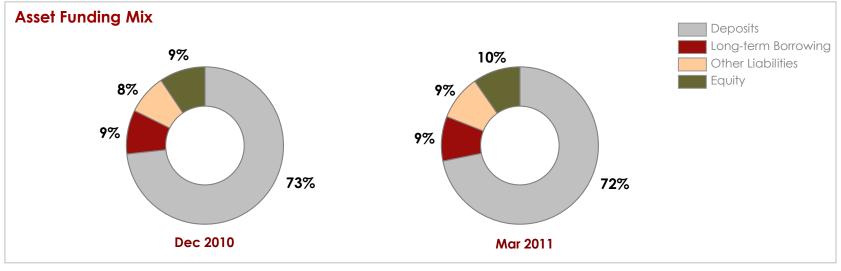




Assets Funding Mix

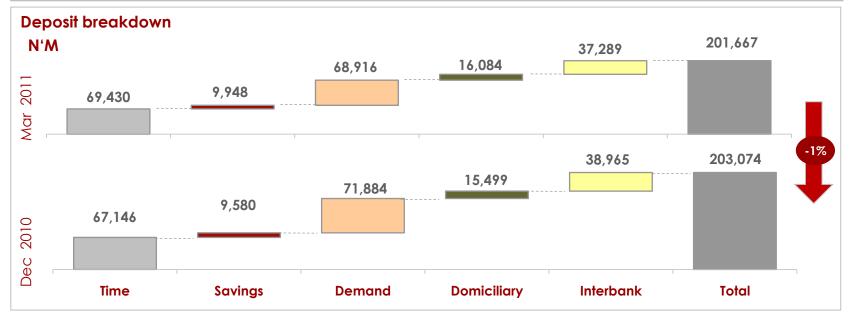


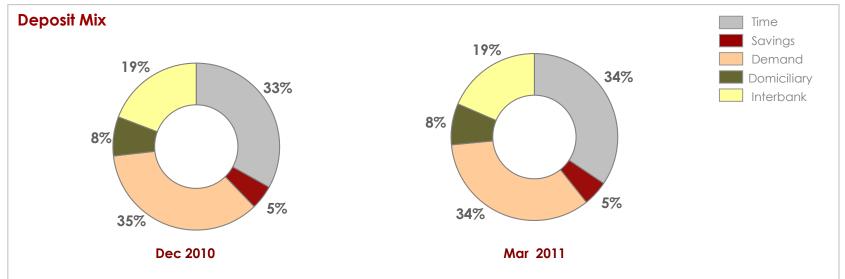
- Diversified funding base with deposits as the major funding source
- Deposits funded 73% of total assets





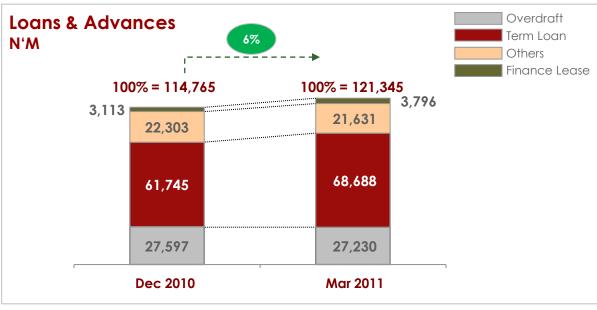
Deposits



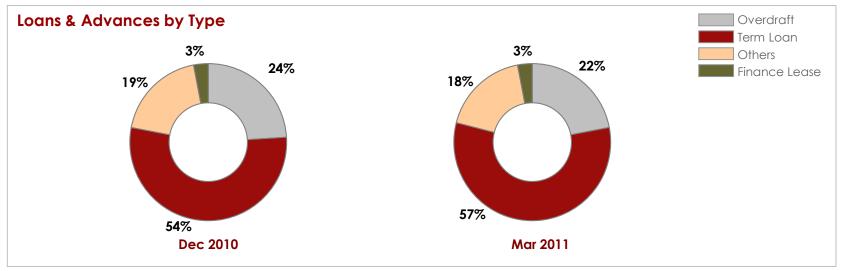




Gross Loans by Type

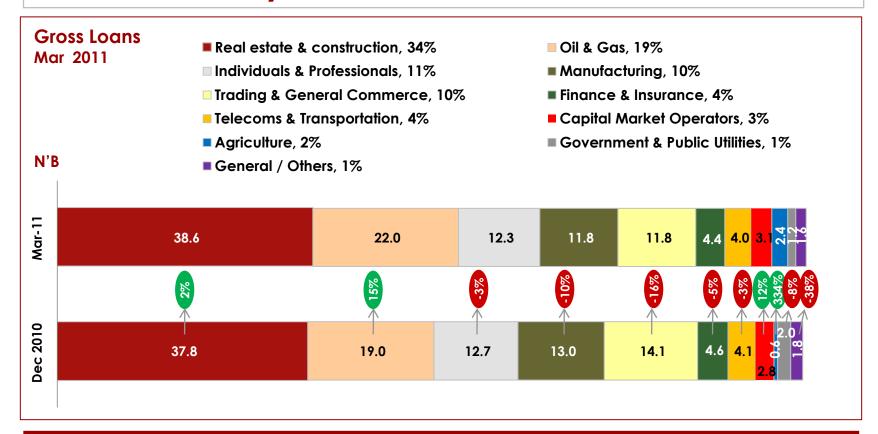


- Gross loans and advances improved 6% reflecting gradual return of risk appetite limited, however, by fewer lending opportunities
- Term loans grew by 11% and accounted for 57% of gross loans





Gross Loans by Sector

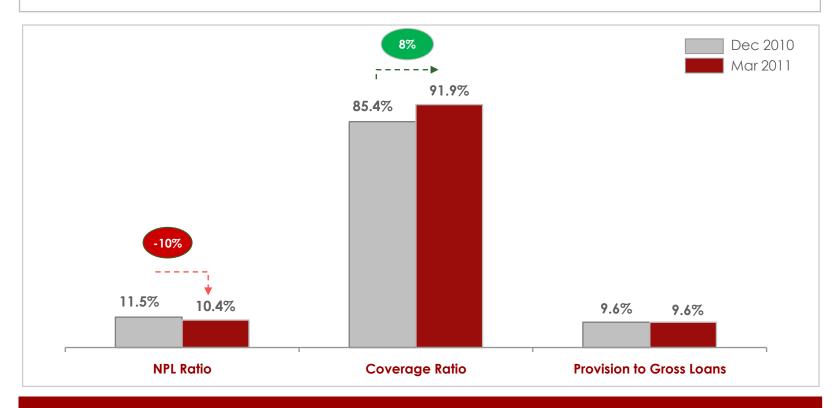


Comment

Diversified Loan book with focus on Oil & Gas and Real Estate & Construction sectors



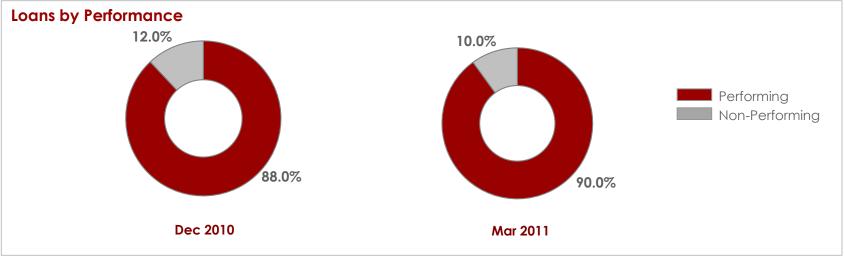
Asset Quality

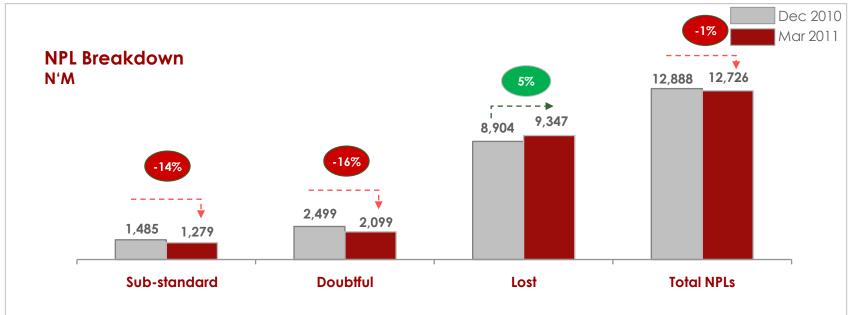


- Improvement in asset quality driven by the purchase of bad loans by AMCON and internal loan recovery initiatives.
- Coverage ratio also improved from 85% in Dec 2010 to 92%



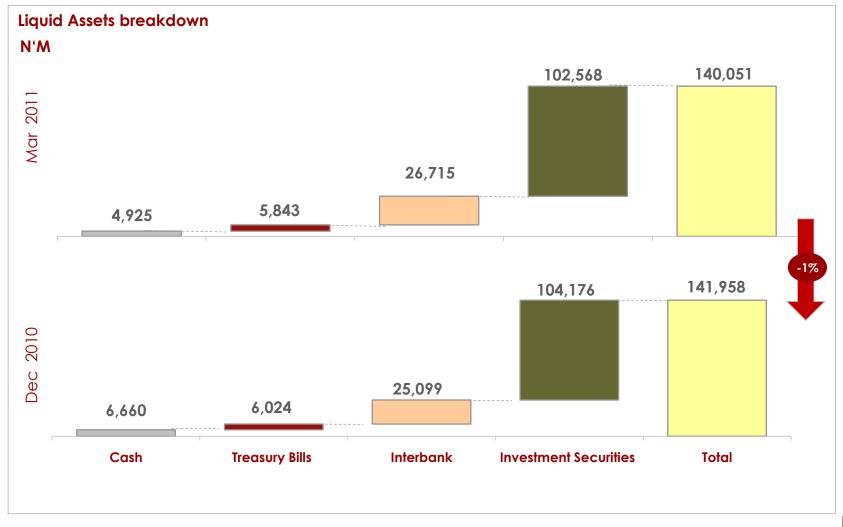
Loan book classification





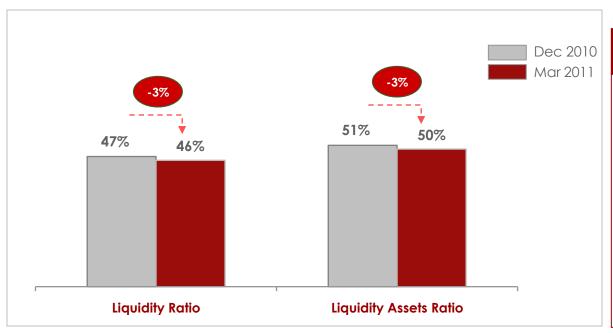


Liquidity Profile



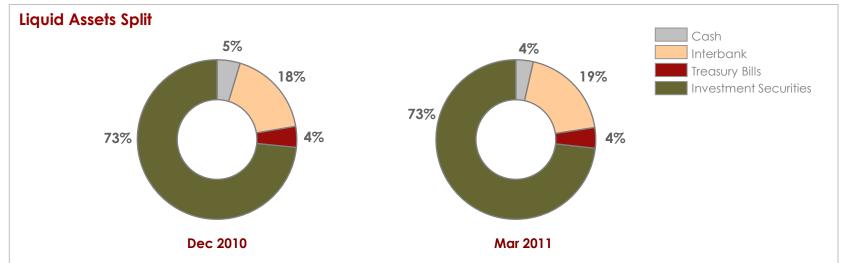


Strong Liquidity position



Comment

 Liquidity ratio of 46% above regulatory benchmark of 30%





Key Future Performance Beacons



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2011 Outlook

1	Improving Earnings measured by Return on Average Equity	Our goal for 2010 was to achieve 20% return on average equity (ROAE). This target was exceeded by 100 basis points. We are optimistic that this competitive ROAE level will be maintained in 2011
2	Capital Injection	The Bank has commenced the process of strengthening its capital position to improve competitiveness through enhanced capacity. Recapitalization options include the purchase of a strategic stake by FirstRand Group of South Africa and the injection of Tier 2 capital to improve balance sheet efficiency.
3	Asset Quality (Reducing Non Performing Loans)	Our target is to bring down non performing loans to a maximum of 5% from the level of 10% achieved in Q1: 2011.
4	Retail Distribution Footprint	Expansion of our retail distribution footprint to support growth in liability generation upon the successful conclusion of our recapitalization program.



Thank You



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